

Aligning for Action

LAN SUMMIT

Health Care Payment Learning & Action Network

Health Care Transformation Task Force: Current Transformation Business Strategies and Challenges

2016 LAN FALL SUMMIT



CURRENT TRANSFORMATION BUSINESS STRATEGIES AND CHALLENGES

Jeff Micklos
HCTTF

Jordan Asher
Ascension Care Management

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HCSC

HEALTH CARE TRANSFORMATION TASK FORCE

Committed to 75% of all business activity in value-based



Patients, Payers, Providers and Purchasers:
Committed to Better Value Now

Task Force Membership Survey

HCTFF Membership Survey



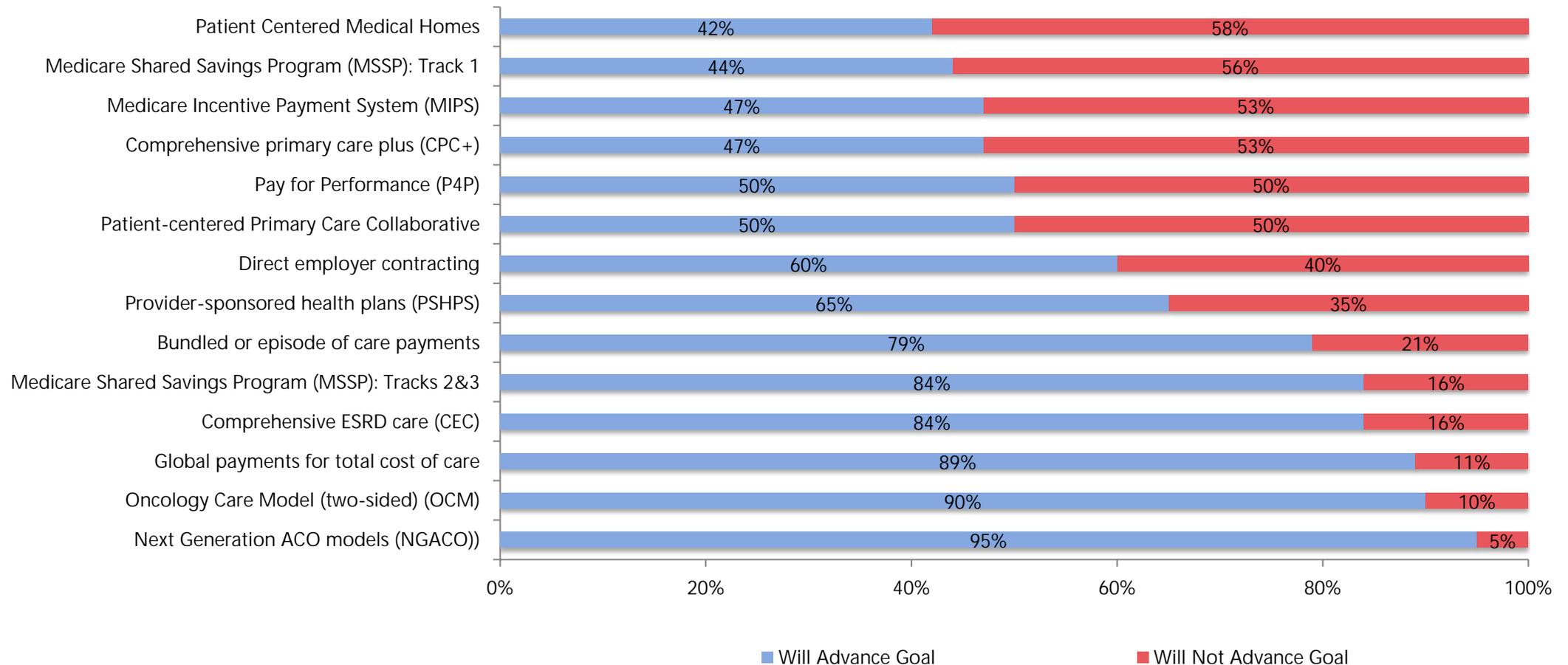
- Administered by Leavitt Partners research Team.
- Conducted June – July 2016
- 29 of (then) 41 HCTTF members responded.
- **Purpose:** to better understand members' views on transformation business strategies, investments, and challenges.
- **Purpose:** to inform HCTTF strategic planning for 2017.



Perceptions of Advanced Payment Models

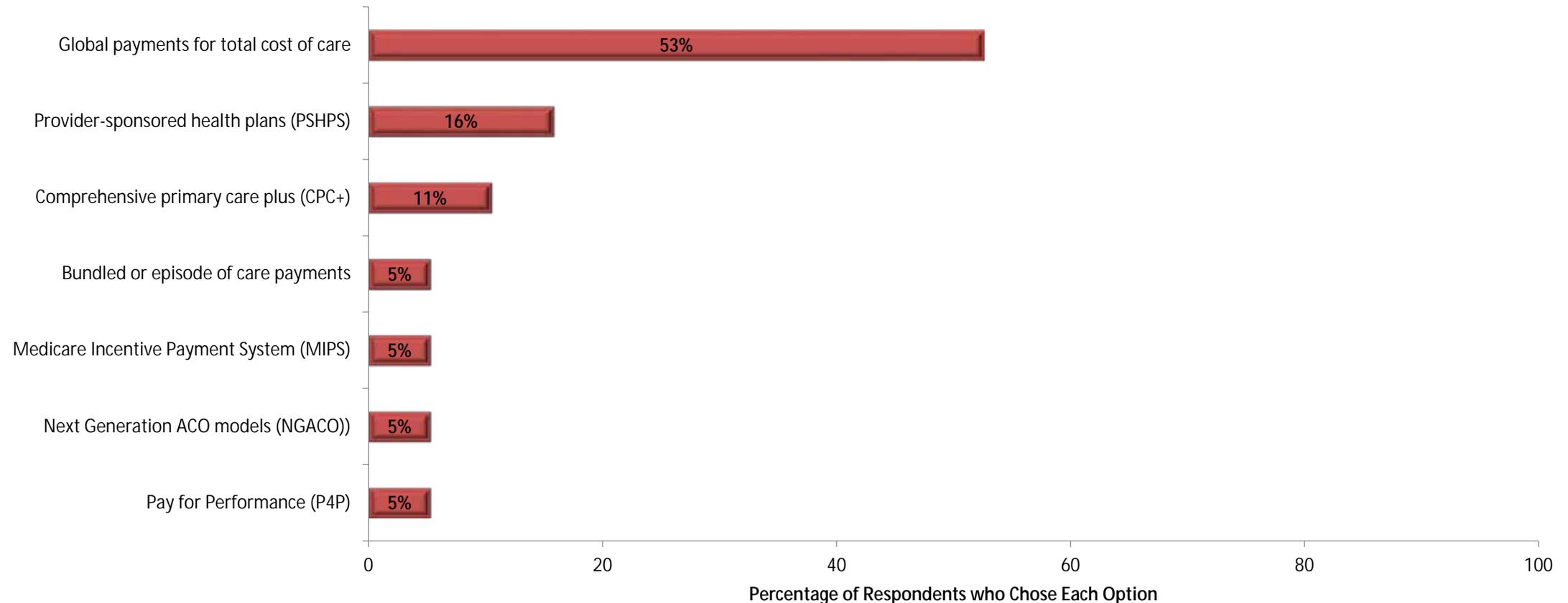
Topline Report: Perceptions of APM models

Please indicate which of the following payment models are likely or not likely to advance the goal of having 75% value-based payment arrangements by 2020? (Each row adds to 100% and represents the percent of respondents who indicated whether each APM will or will not advance the goal).



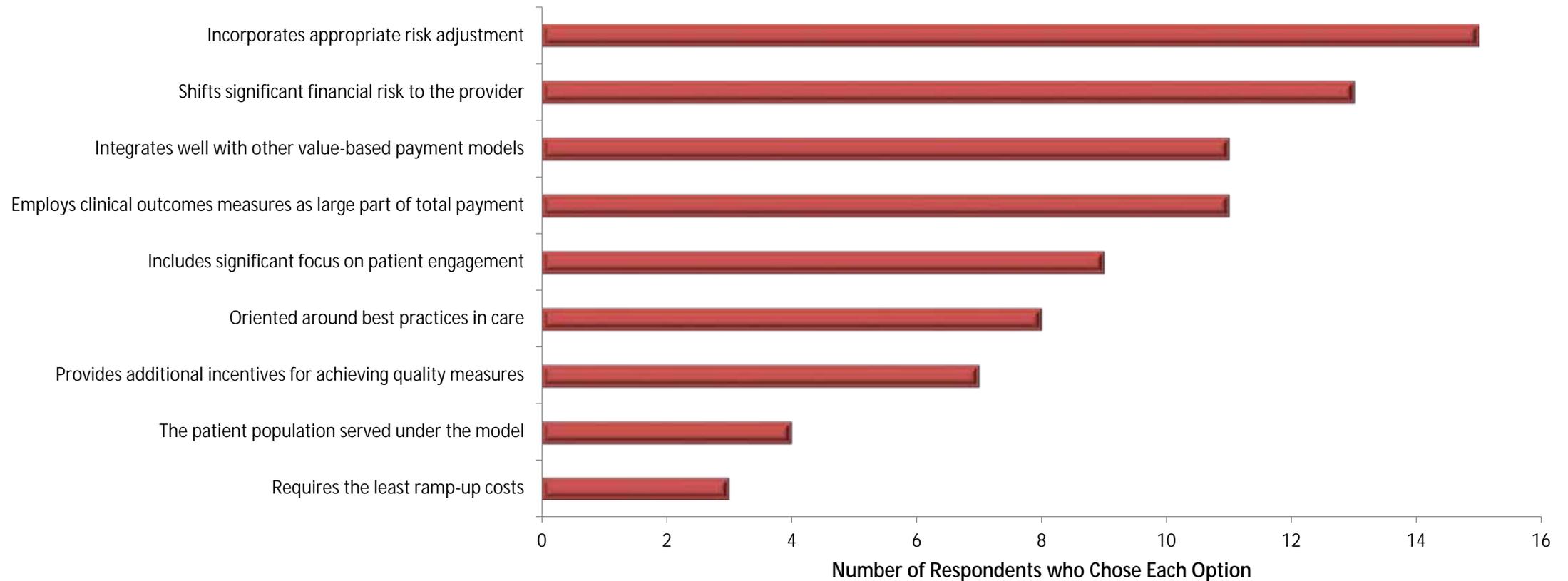
Topline Report: Perceptions of APM models

Of the model(s) you selected above, which single model is most likely to do the most to shift the health care system to 75% value-based payments by 2020?



Topline Report: Perceptions of APM models

Of the model(s) you selected above, which model characteristics are essential for the success of a model in achieving a shift to value-based payment. Please select up to five top criteria.

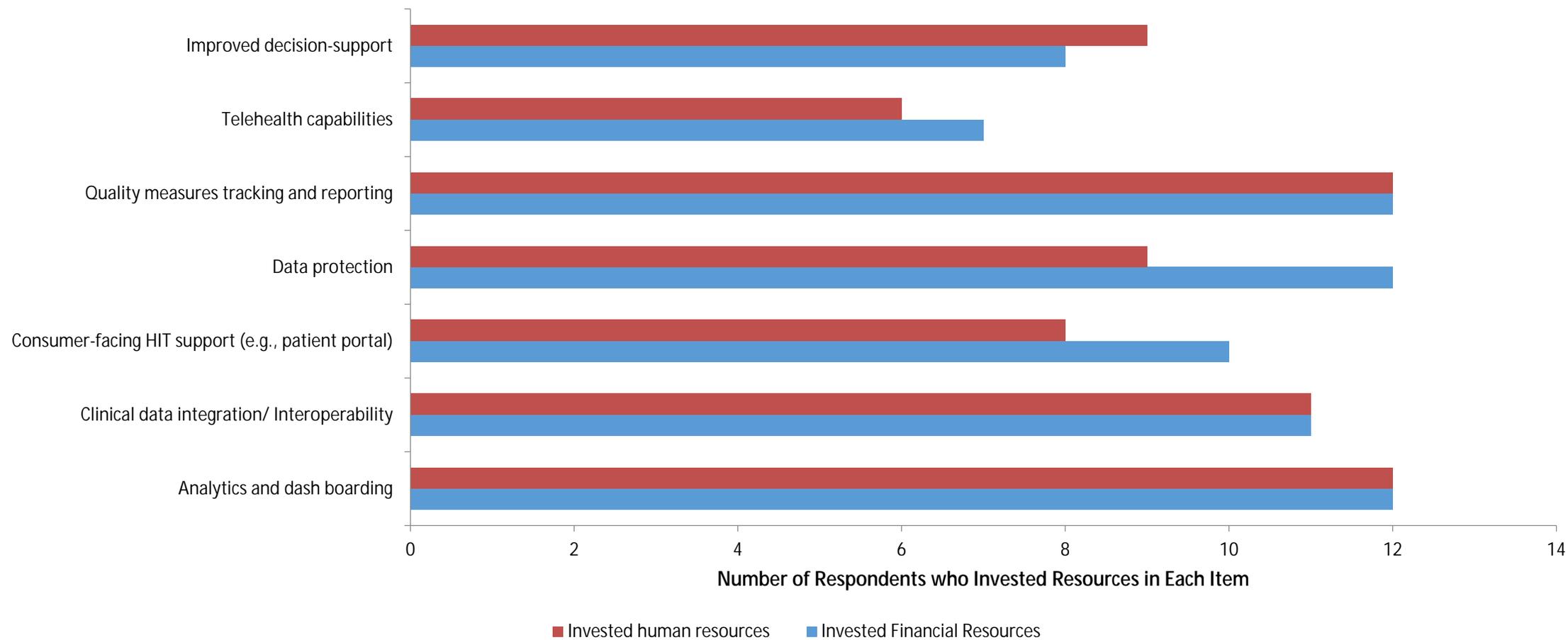




Investments in Transformation

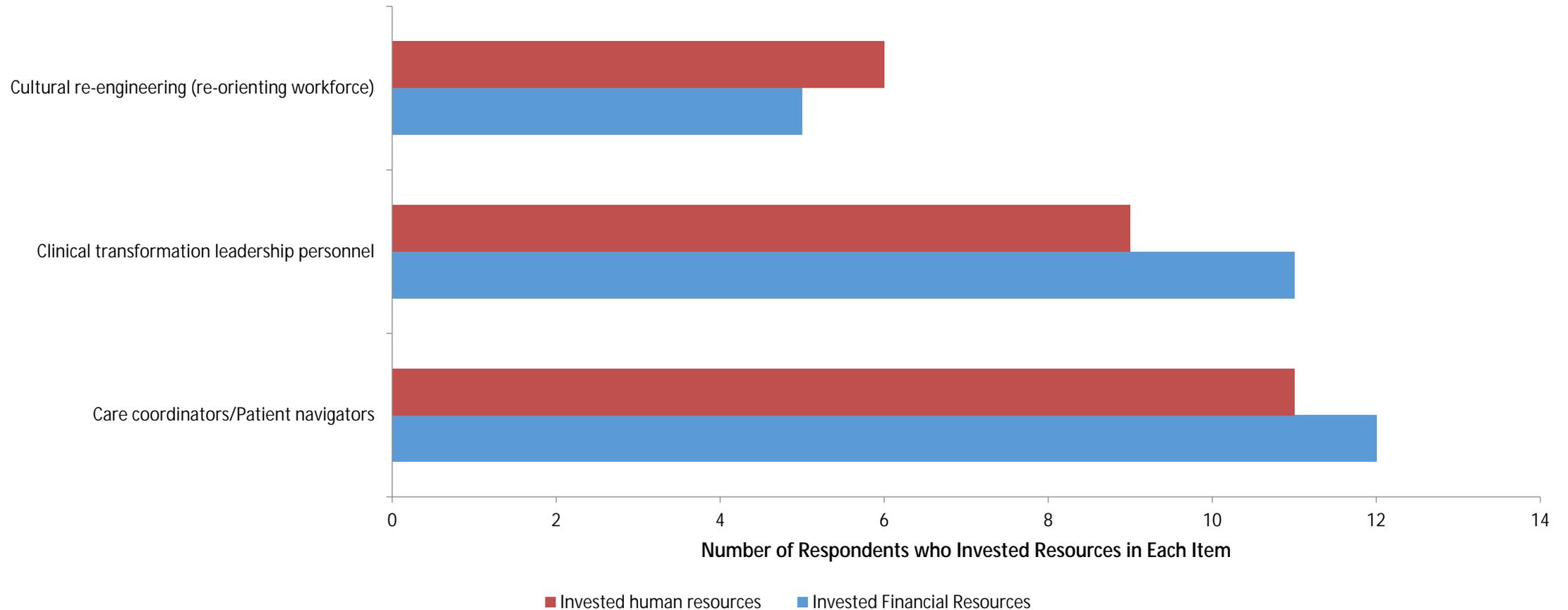
Topline Report: Investments in Transformation (HIT)

Which of the following are your organization prioritizing as a part of health care transformation efforts? Have you invested financial or human resources in each item?



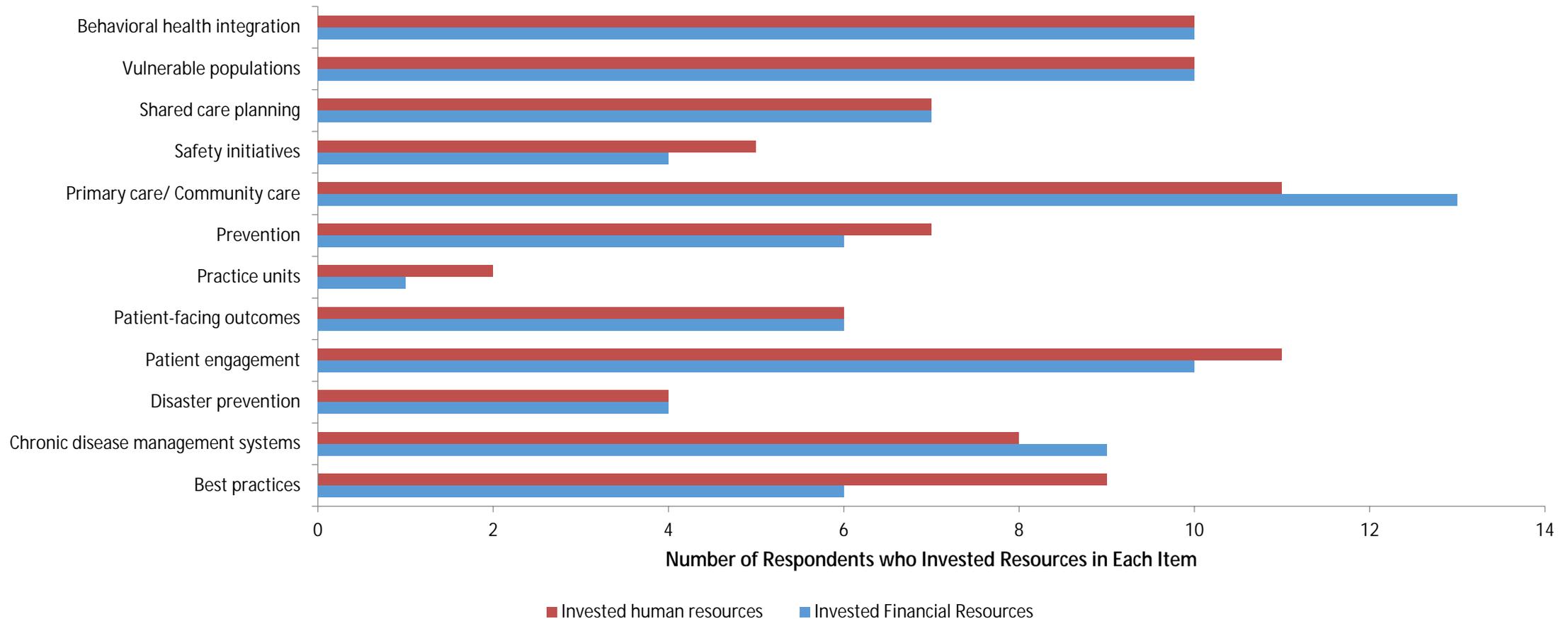
Topline Report: Investments in Transformation (Workforce)

Which of the following related to workforce changes are your organization prioritizing as a part of health care transformation efforts? Have you invested financial or human resources in each item?



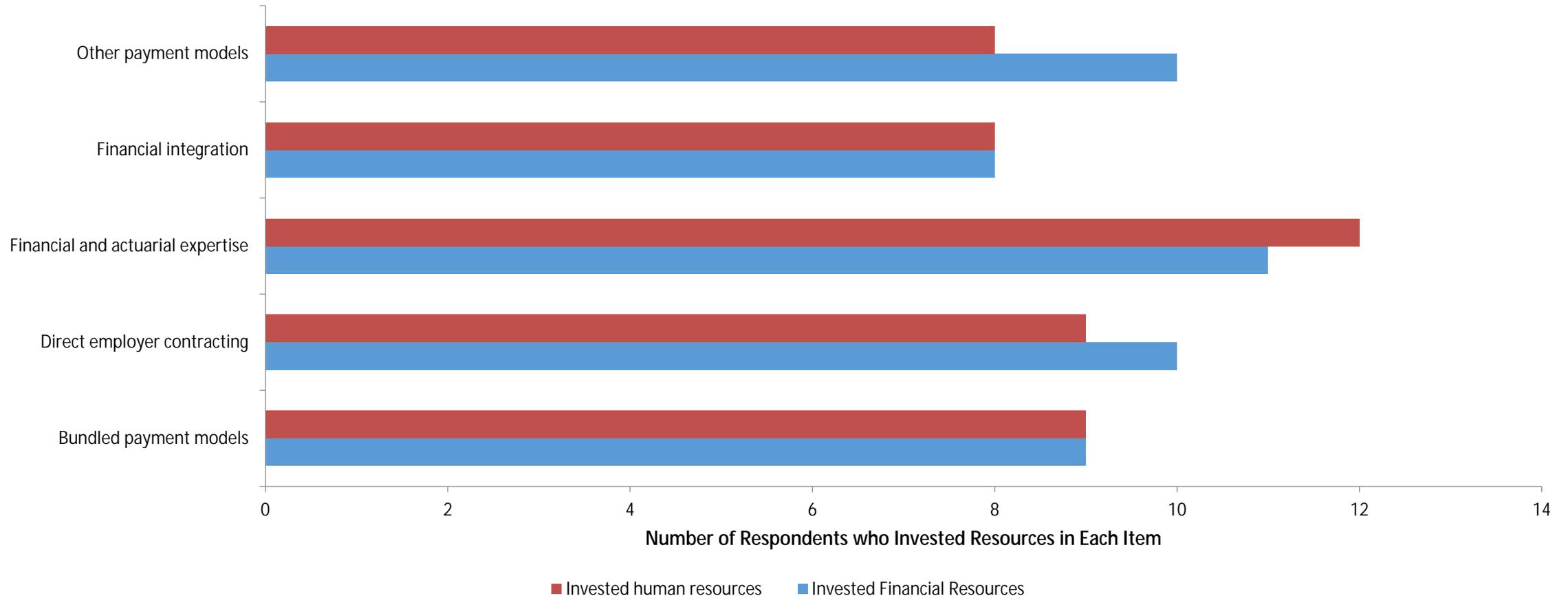
Topline Report: Investments in Transformation (Patient Care and Clinical)

Which of the following related to patient care and clinical interventions are your organization prioritizing as a part of health care transformation efforts? Have you invested financial or human resources in each item?



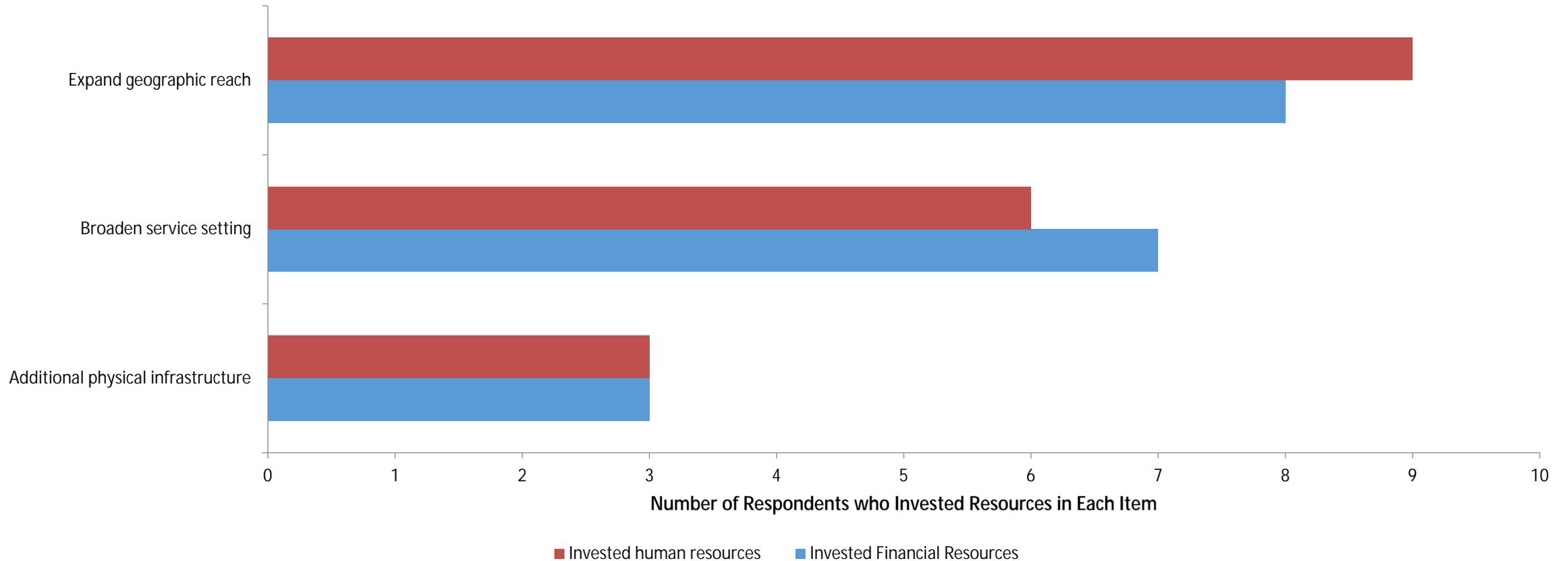
Topline Report: Investments in Transformation (Payments/Costs)

Which of the following related to payments or costs are your organization prioritizing as a part of health care transformation efforts? Have you invested financial or human resources in each item?



Topline Report: Investments in Transformation (Resources & Infrastructure)

Which of the following related to resources and infrastructure are your organization prioritizing as a part of health care transformation efforts? Have you invested financial or human resources in each item?

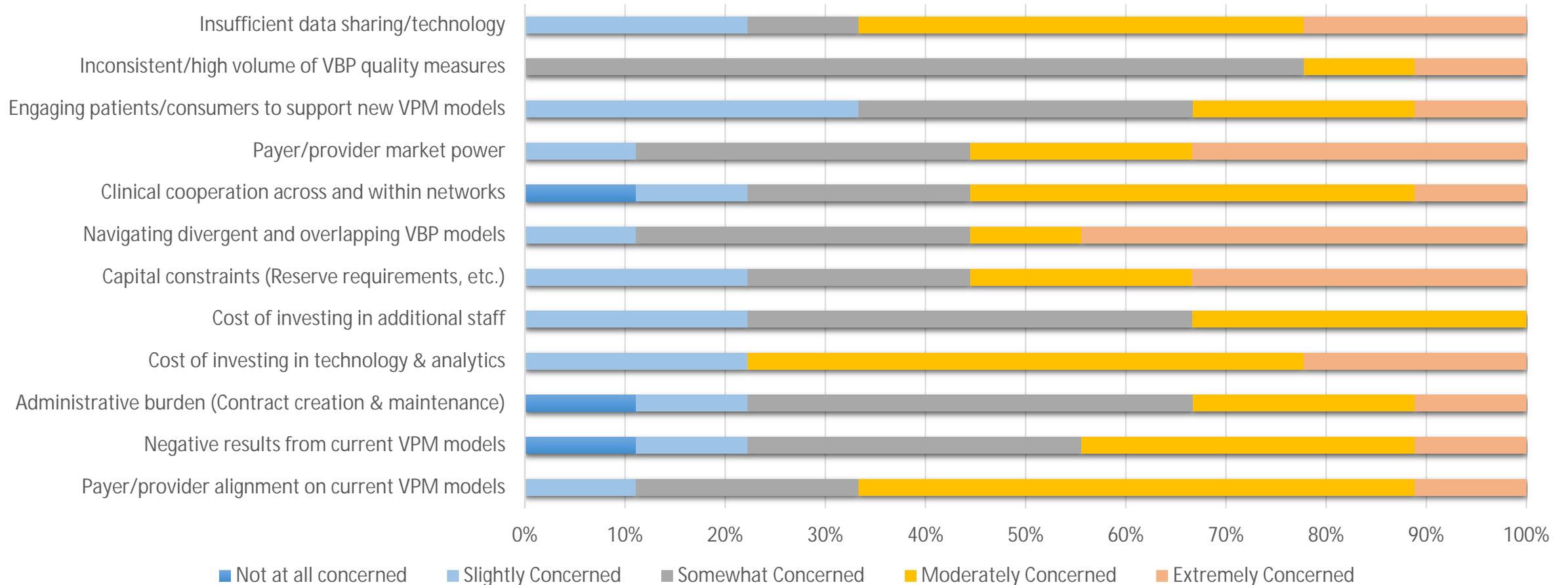




Challenges to Transformation

Topline Report: Challenges to Transformation

How concerned are you that each of the following potential challenges could limit your organizations' ability to meet the "75% by 2020" goal?



Ascension's Value-Based Care: From Providing Care to Managing Health

Dr. Jordan Asher
Chief Clinical Officer, Ascension Care Management

Tuesday October 25, 2016



CHANGE

“It is not necessary to change. Survival is not mandatory.”

W. Edwards Deming

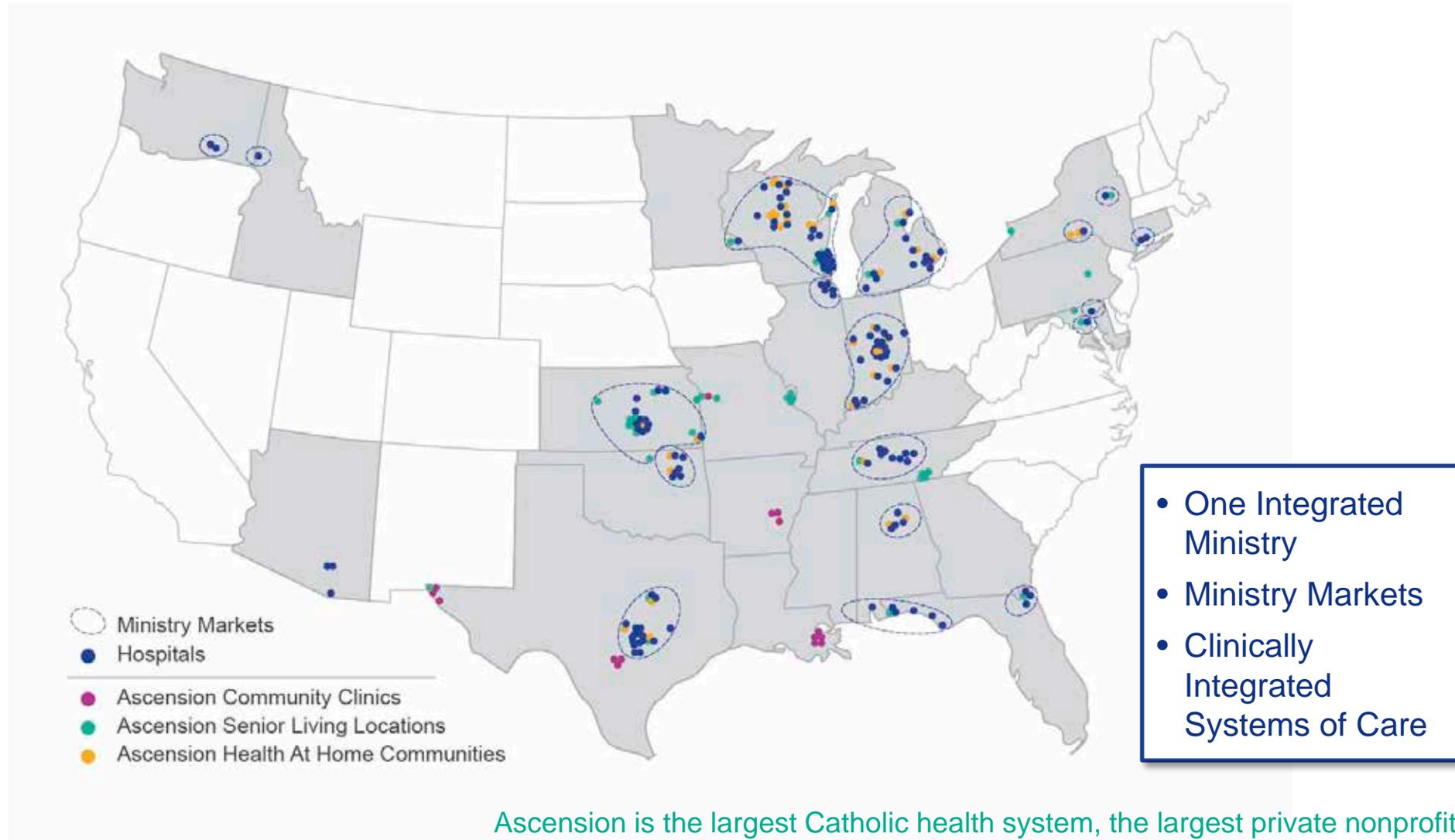
“A mind stretched by new ideas, never returns to its original shape.”

Oliver Wendell Holmes, Jr.

“Change always comes bearing gifts....”

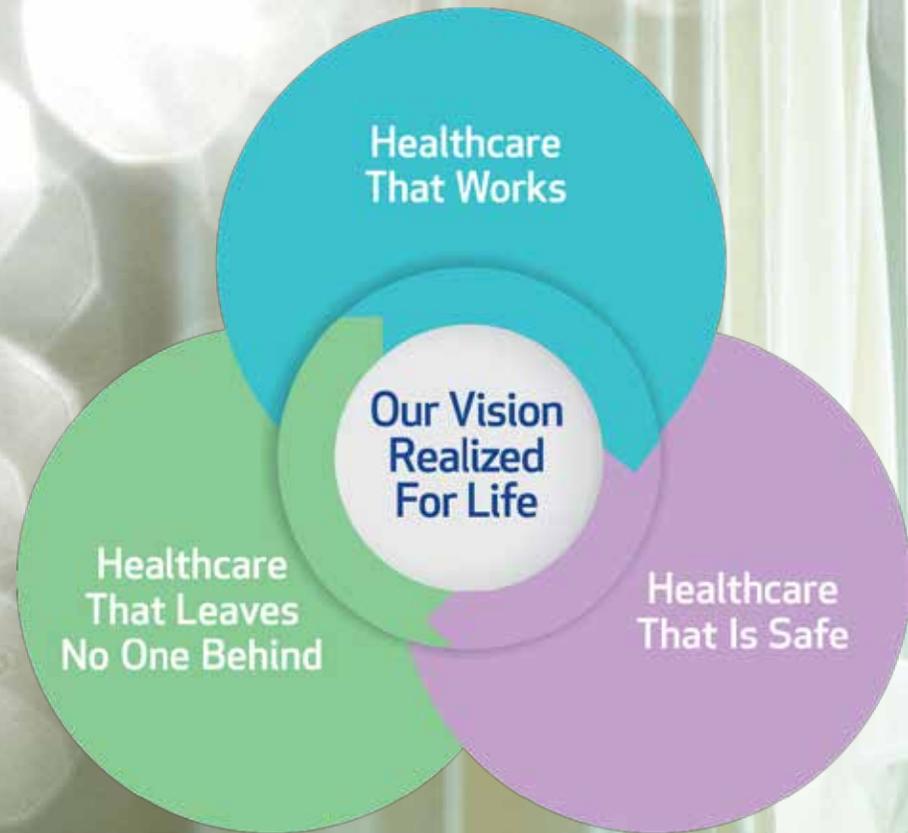
Price Pritchett

ASCENSION CARE DELIVERY MAP



Ascension is the largest Catholic health system, the largest private nonprofit system and the second largest system (*based on revenues*) in the United States, operating in 24 states and the District of Columbia.

ASCENSION'S CALL TO ACTION



- Inspired People •
- Trusted Partnerships •
- Empowering Knowledge •
- Vital Presence •



ASCENSION'S EVOLUTION TO ACHIEVE OUR CALL TO ACTION



CONCEPTUAL CHANGES

- § Life vs Non-death
- § Health Status vs. Health Care
- § Patient Activation and Engagement vs. Experience
- § Nonclinical vs. Clinical Determinants of Health
- § Supply side vs. Demand side
- § Clinically Integrated Systems of Care
- § Dis-eases of Life